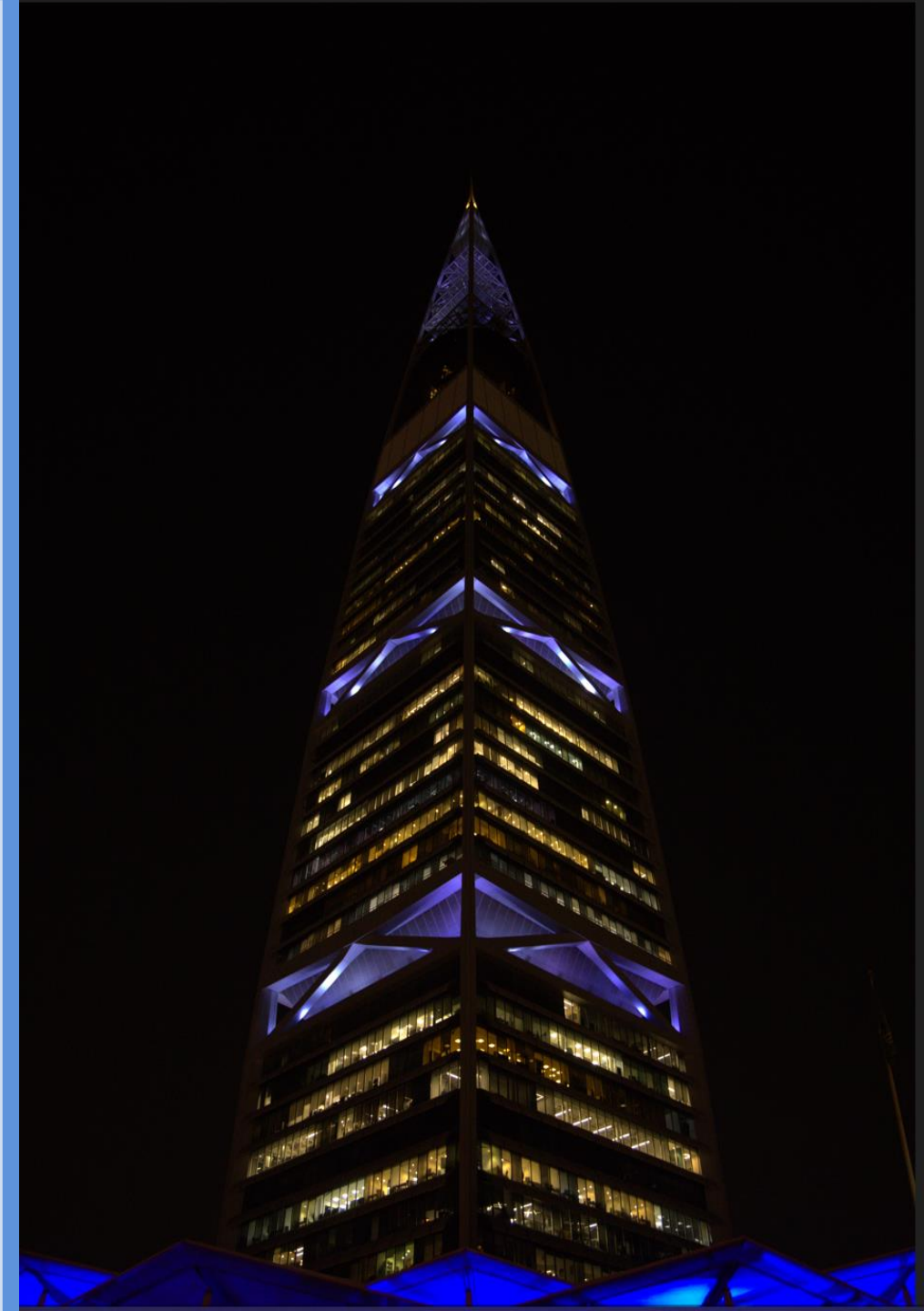


INVESTORS PRESENTATION

Q1 2024





CONTENTS



Overview

- About CATRION
- 40th year anniversary & achievements



Business Structure

- Board and executive leadership
- Shareholding structure



Business Model & Segments

- Business model
- In-flight catering
- Integrated Hospitality
- Retail



Strategy & outlook

- Business strategy
- Strategic objectives and execution milestones
- Positive Impact Initiatives
- Growth drivers
- Outlook and priorities



Q1 2024 Financial Performance

- Financial highlights
- Financial Ratios



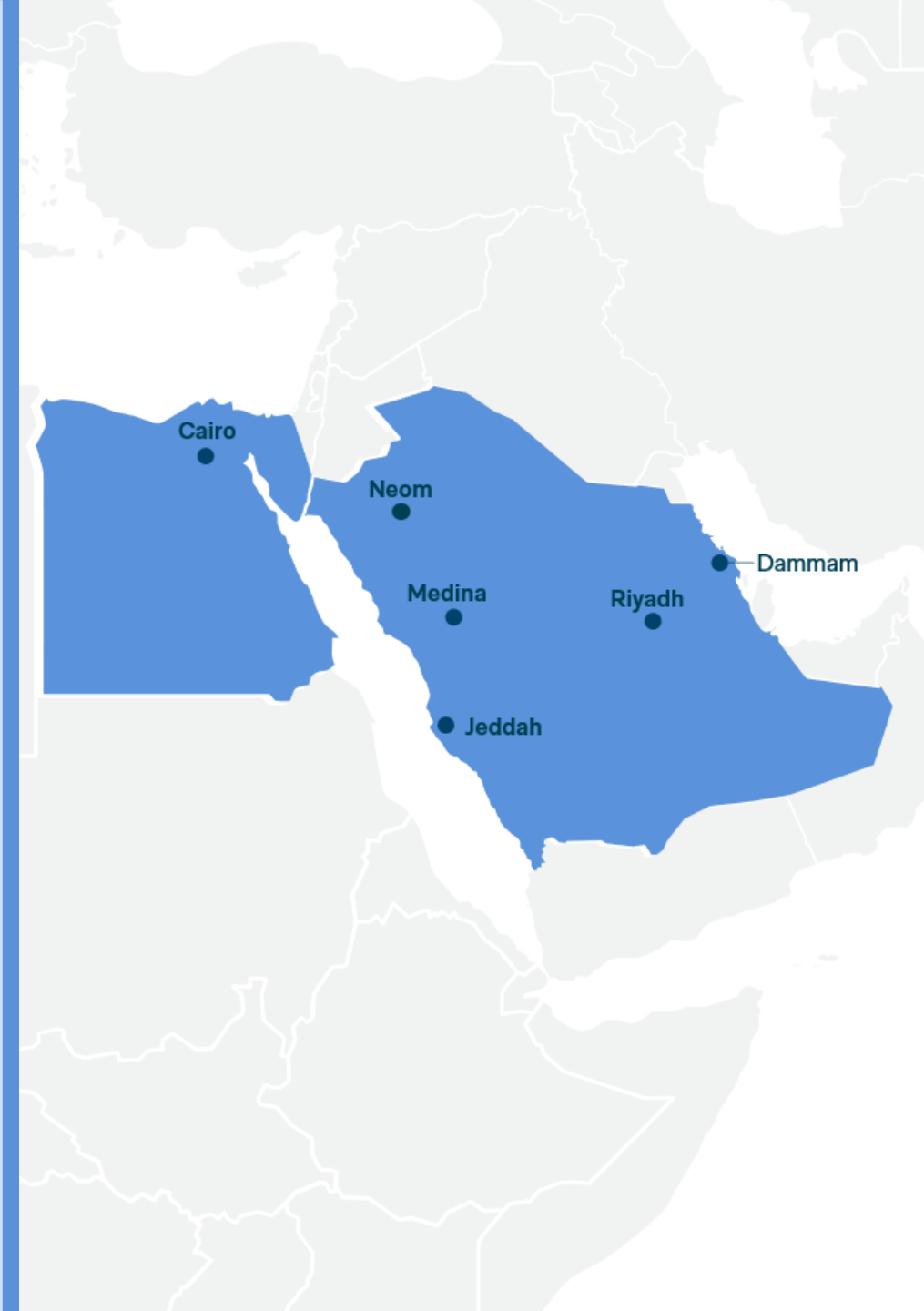
OVERVIEW



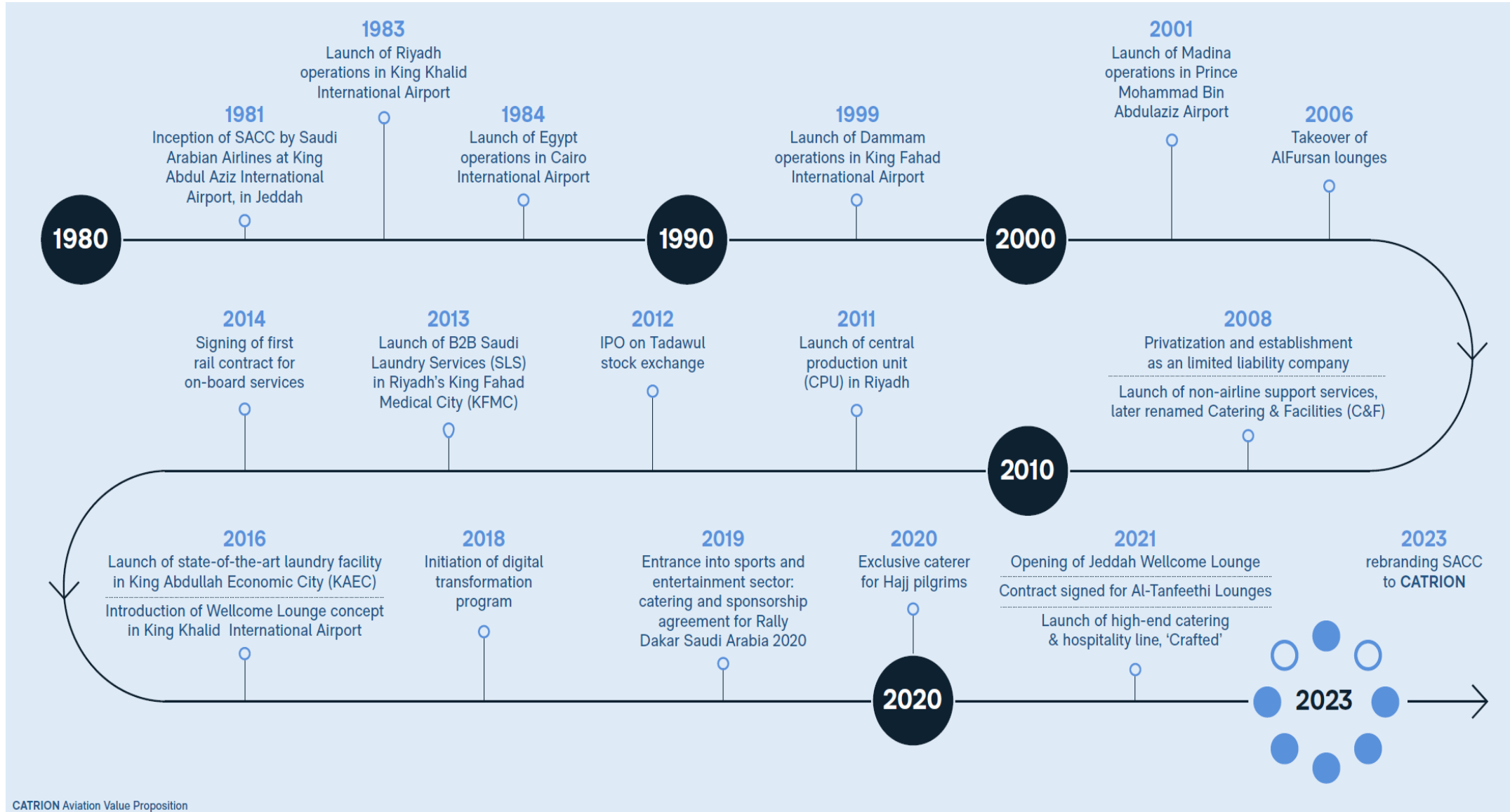


FOUR DECADES OF CATERING EXCELLENCE

- ✓ Since being founded in 1981 as the catering arm of Saudi Arabian Airlines, CATRION has been on an amazing journey to establish an organization and reputation that is recognized as a CATRION innovator and leader for the Kingdom.
- ✓ Always seeking new ways to support and satisfy our clients and consumers and support the goals of Saudi Vision 2030, CATRION has continuously grown and diversified over the years, transforming into a more efficient organization, and expanding into complementary business areas.
- ✓ Over the last 40 years, CATRION has served millions of customers on Saudia and airline partners, as well as through our lounges, trains, events, restaurants, hotels, camps and more!



Diversified contributions during 40+ years





BUSINESS STRUCTURE





BOARD OF DIRECTORS



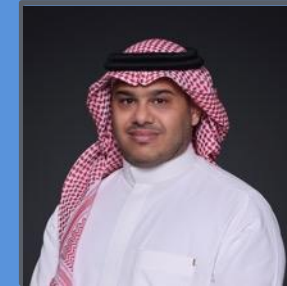
Mohammed Abdulaziz Al Sarhan
Chairman



Raed Ibrahim Al Mudaiheem
Vice Chairman



Fahad Abdullah Mousa
Board Member



**Abdulwahab
Abdulkarim Albetairi**
Board Member



Fadi Majdalan
Board Member



**Yousef
Hamad Al Yousefi**
Board Member



Joza AlRasheed
Board Member



Olivier Harnisch
Board Member



Dilip Nijhawan
Board Member



EXECUTIVE TEAM



Wajdy M. Al-Ghabban
Chief Executive Officer



Mahmoud Masoud
Chief Financial Officer



Rashed Alarfaj
EVP - In Flight Catering



Paul Summers
EVP - BD and M&A



Saeed Al-Mufadali
VP - Human Resources



Tarek Tharwat
Chief Audit Executive



Mohammed Al Awi
VP - Health, Security
& Standards Control



Thomas Gugler
VP - Culinary



Ashraf Nadeem
VP - Information
Technology



Frederic Huet
VP, C&F Operations



Mossa AlFifi
VP, Central and Eastern
Regions - IFC



Nikola Metodijevic
VP, JED Region - IFC



Obaidah Al-saggar
VP - Procurement &
Strategic Sourcing

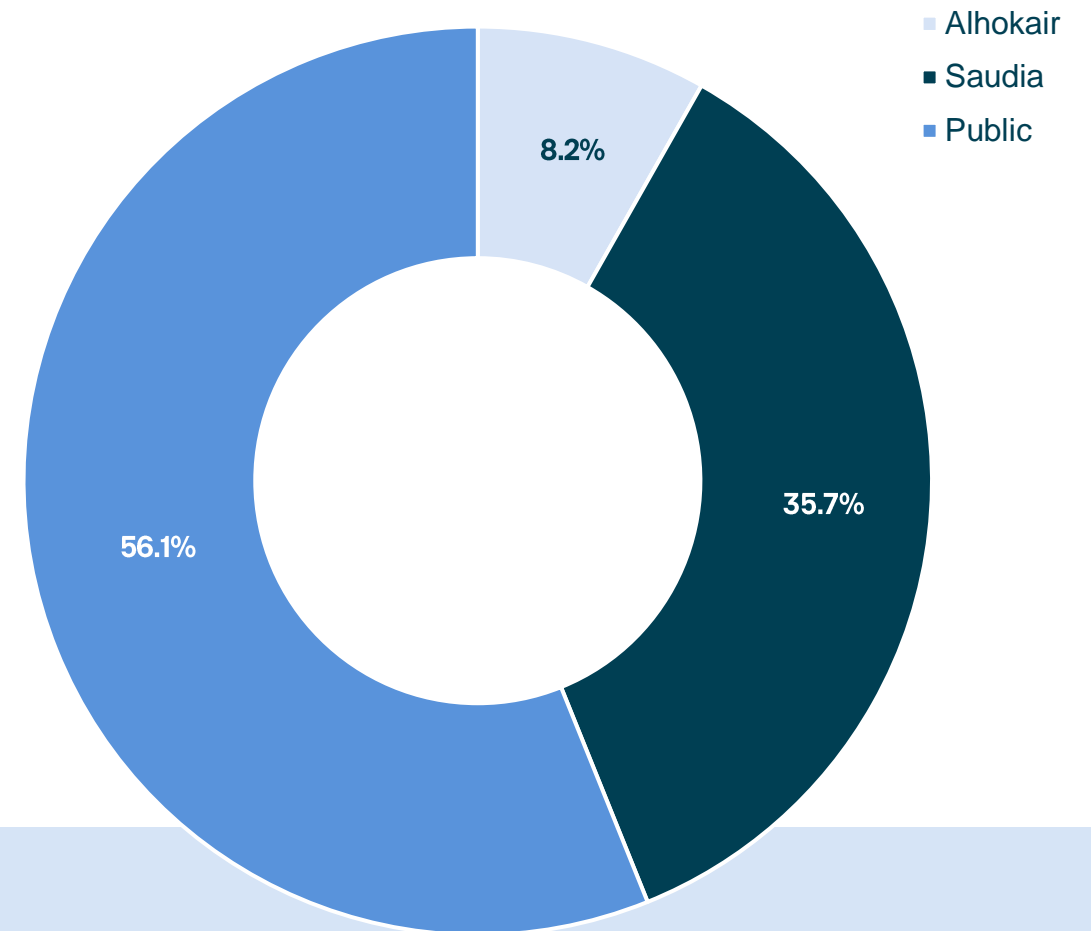


SHAREHOLDING STRUCTURE

Market	Tadawul, Saudi Arabia
Currency	SAR
Listing date	2012
Financial year	31 March 2024
Market capitalization (SAR bn)	10.4
Issued shares	82,000,000
Paid Capital (SAR)	820,000,000
Closing price (SAR)	126.6
52-week Low / High (SAR)	84.1 / 147.4

* As per 31st March 2024

We continue to maintain a strong and strategic relationship with our major shareholder (Saudia), which continues to be the major contributor to our total revenue base, at 60.8% in Q1 2024



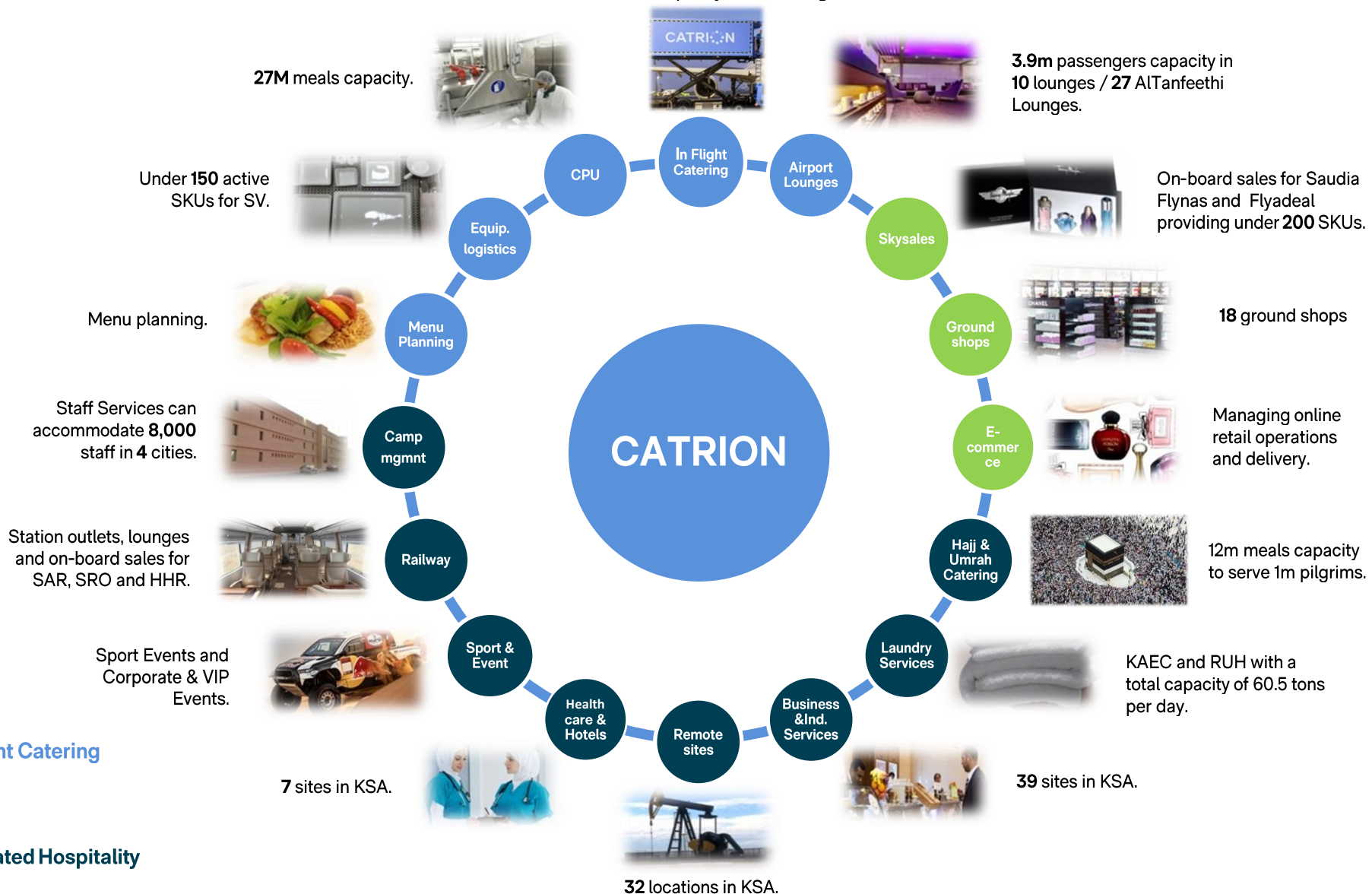


BUSINESS MODEL & SEGMENT



BUSINESS UNITS

72m meals Capacity and 320k flights.



- In Flight Catering
- Retail
- Integrated Hospitality

This document has been classified as "Public"





IN-FLIGHT CATERING



IN-FLIGHT CATERING

Our Airlines Catering Services Cover:



On-board Meals



Chefs On-board



Menu Planning



Equipment Management

- Our core business is based on **scale, quality and consistency** – working to world-class standards of health and safety in food production.
- Our **internationally-trained chefs** lead the way in innovation, both in the air and on the ground.
- They **design menus with the quality, detail and authenticity** that meet the standards of the most selective palates, while being sensitive to local trends, ingredients and flavors.
- We ensure **quality matches the traditional customs of each route and occasion**, in order to satisfy the guests' experience.

Operating Six Food Production Units Located In:

Saudi Arabia



(At the international airports)

- ✓ Jeddah
- ✓ Medina
- ✓ Dammam
- ✓ Riyadh (CPU)
- ✓ Neom

Egypt



(At Cairo international airport)

- ✓ Cairo



CENTRAL PRODUCTION UNIT

Utilizing the latest technology of using air-liquid nitrogen to freeze meals hard up to (-18 degrees Celsius) in compliance with the International Standard of Food & Safety Manual and HACCP.

Frozen Meals & Goods Supply

Offering the production of:



Frozen Meals
75k Meals/Day



Pre-cut Vegetables
200 Kg/Hour



Smoked Products
13.3 Tons/Month





HOSPITALITY

- ✓ AlFursan
- ✓ Wellcome Lounge
- ✓ AlTanfeethi
- ✓ Operation Building
- ✓ Saudi Royal Aviation
- ✓ Delayed Flight Services



INFLIGHT CATERING - Airport Lounges

Our Hospitality Services are vertically integrated in providing unique hospitality services and BOM (built/operate /manage) operations. They cover Airline Lounges.



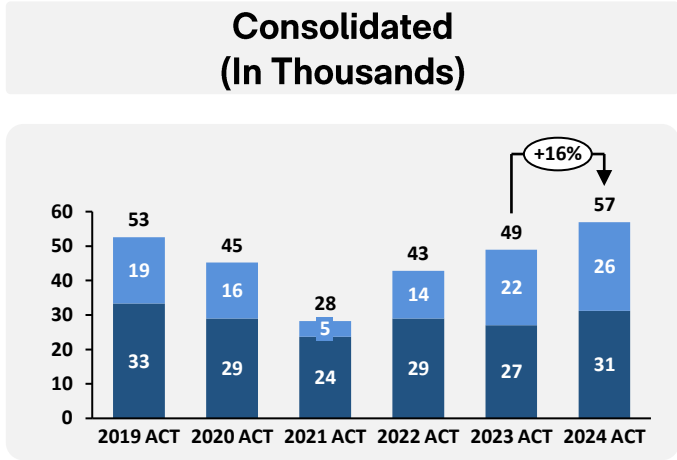
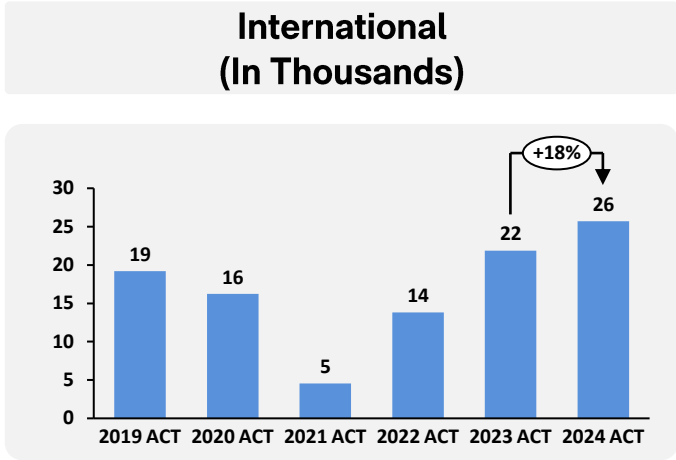
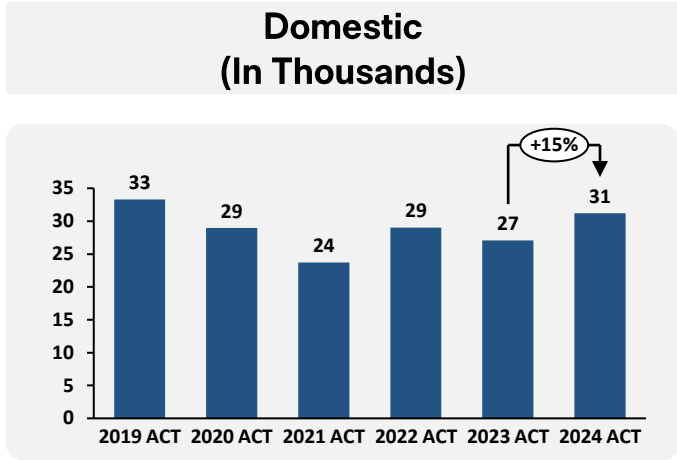
- 5** **صالة الفرسان**
ALFURSAN LOUNGE
First & Business Class in Riyadh, Jeddah, Dammam and Cairo.
- 4** **Wellcome®**
lounge
In Riyadh, Medina and Jeddah.
- 27** **التنفيذي**
ALTANFEETHI
In RUH, JED, DMM, MED, AHB, TIF, ABT, GIZ, ELQ, HAS, ULH, AJF, RAE, TUU, YNB, BHH, EAM, SHW, DWD, WAE, RAH, AQI, HOF, URY, TUI and EJH.
- 1** Prime Class Medina.
- 7** Delayed Flight Svcs. Saudia Delayed Flight & Foreign Delayed Flight in JED, RUH, DMM & MED.
- 3** Building Services: Flynas, Saudia & Amad in RUH.



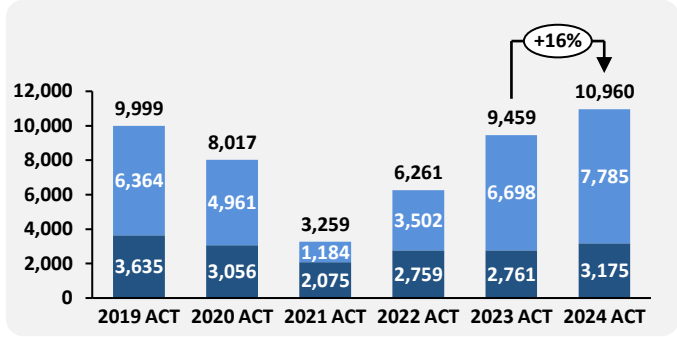
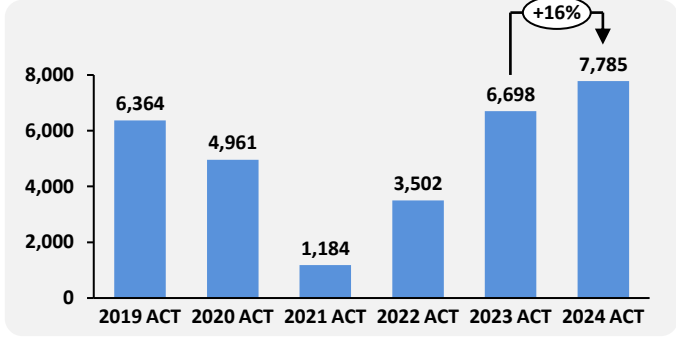
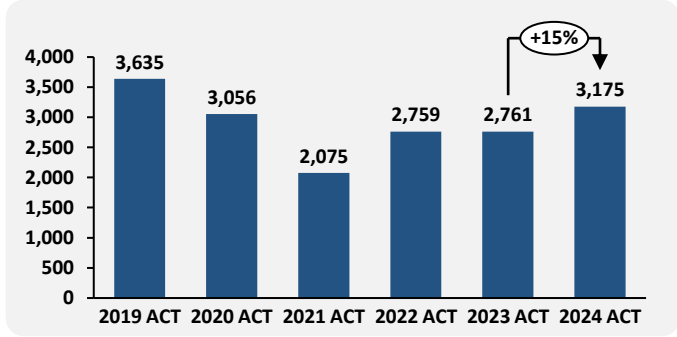


IFC – DOM & INT Flights, Meals & Lounge Pax Statistics – Q1 2019 to Q1 2024

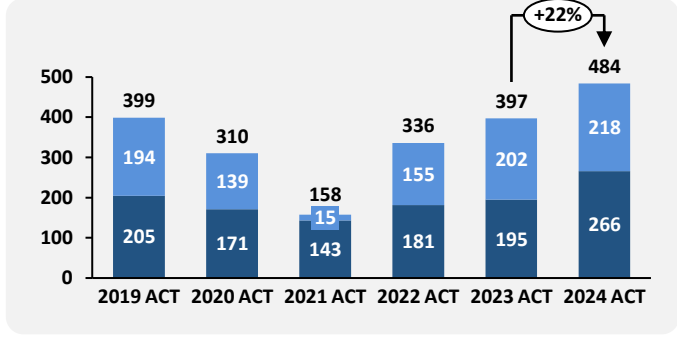
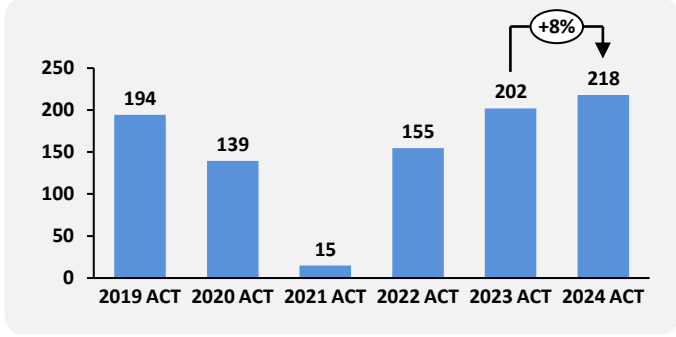
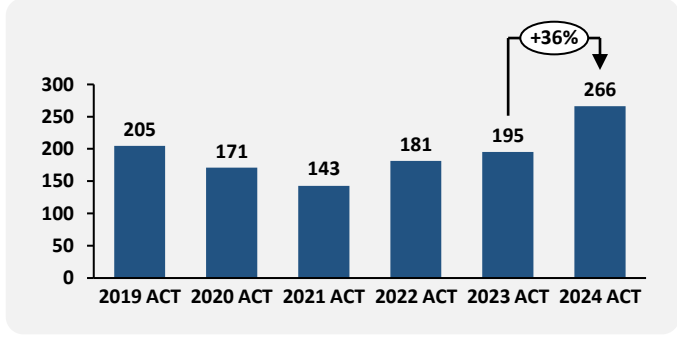
Flights



Meals



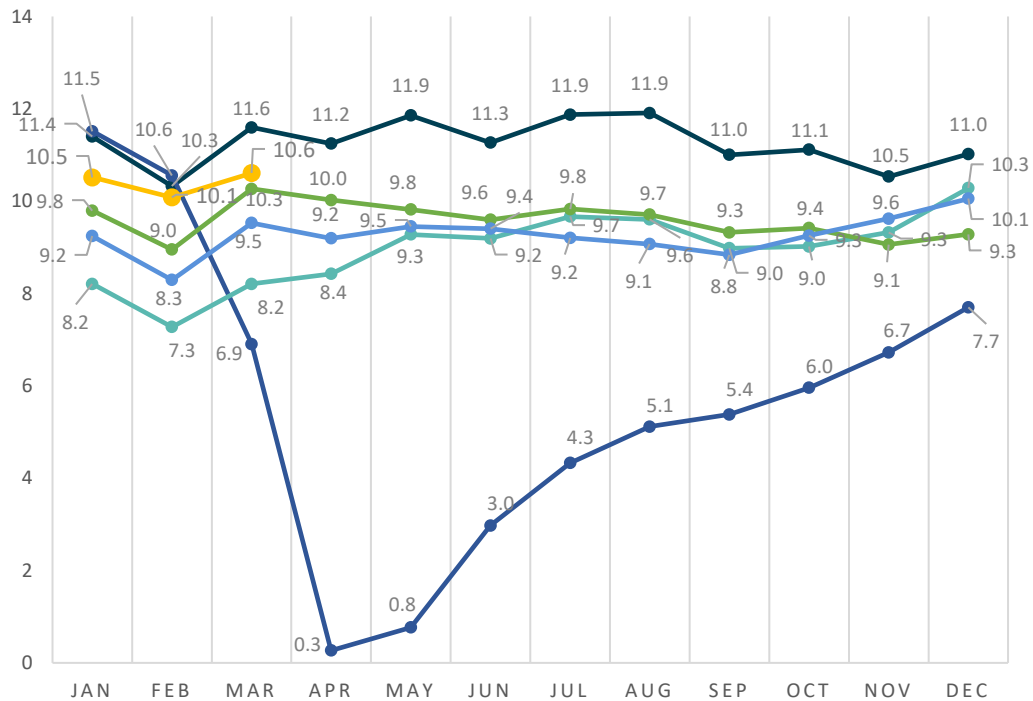
Lounge Pax



IFC - DOM. & INT. Monthly Flights

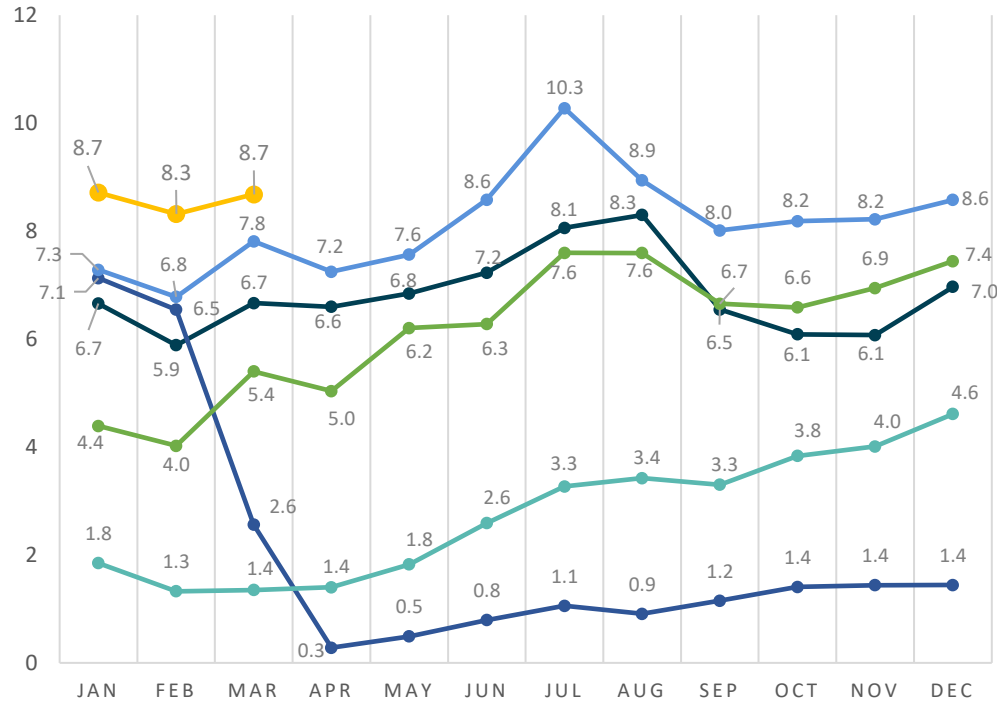


DOMESTIC FLIGHTS (IN THOUSANDS)



■ ACTUAL 2024 ■ ACTUAL 2022 ■ ACTUAL 2020
■ ACTUAL 2023 ■ ACTUAL 2021 ■ ACTUAL 2019

INTERNATIONAL FLIGHTS (IN THOUSANDS)

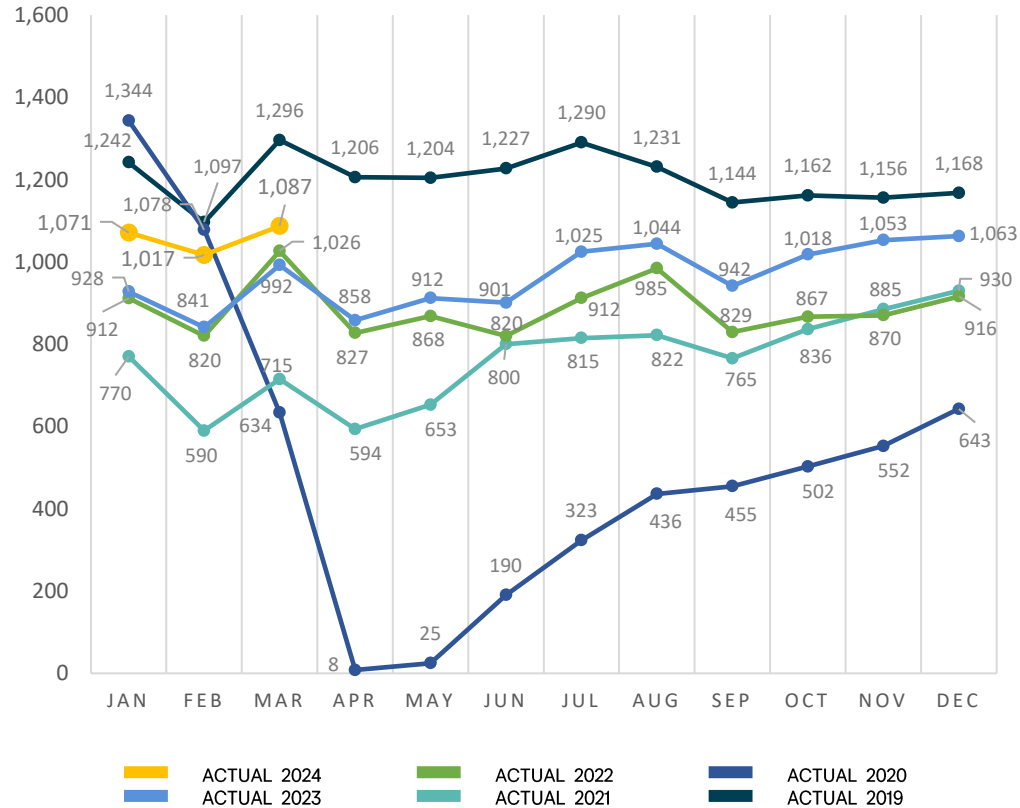


■ ACTUAL 2024 ■ ACTUAL 2022 ■ ACTUAL 2020
■ ACTUAL 2023 ■ ACTUAL 2021 ■ ACTUAL 2019

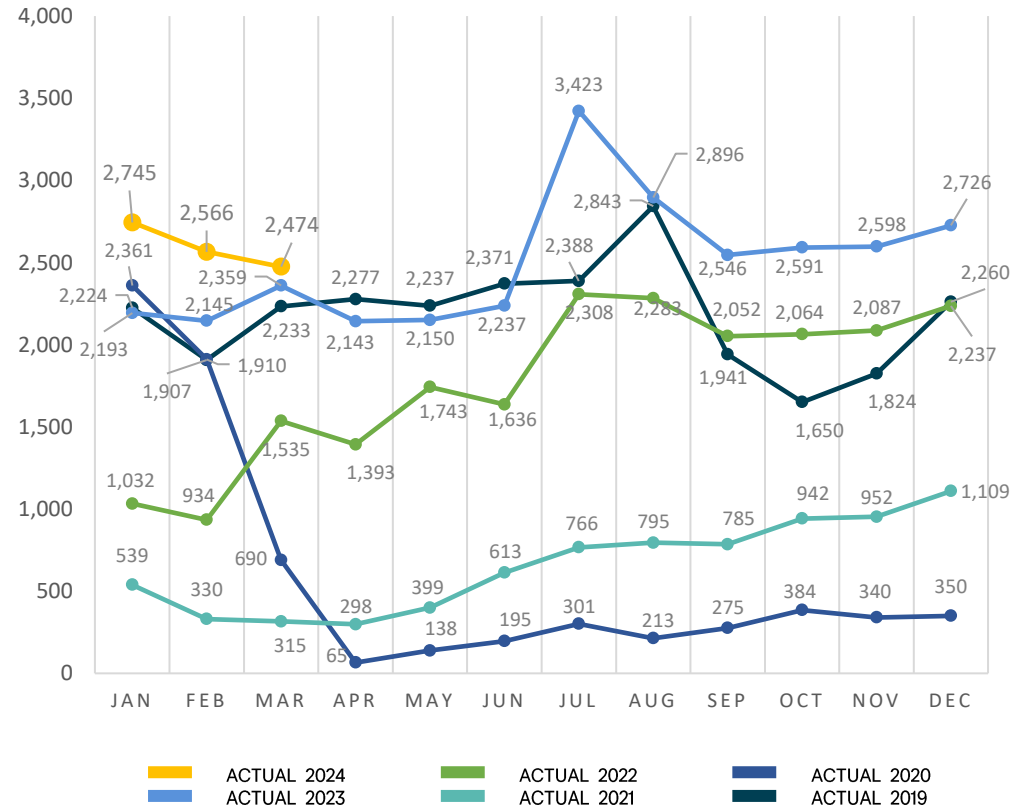
IFC - DOM. & INT. Monthly Meals



DOMESTIC MEALS (IN THOUSANDS)

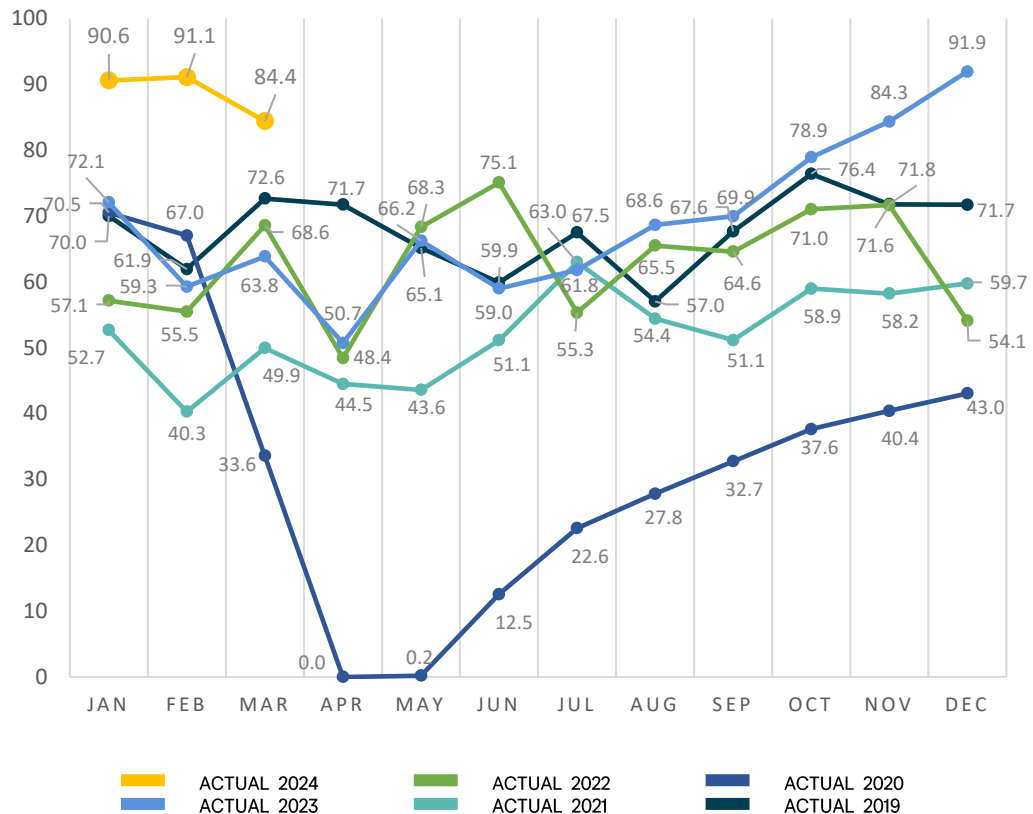


INTERNATIONAL MEALS (IN THOUSANDS)

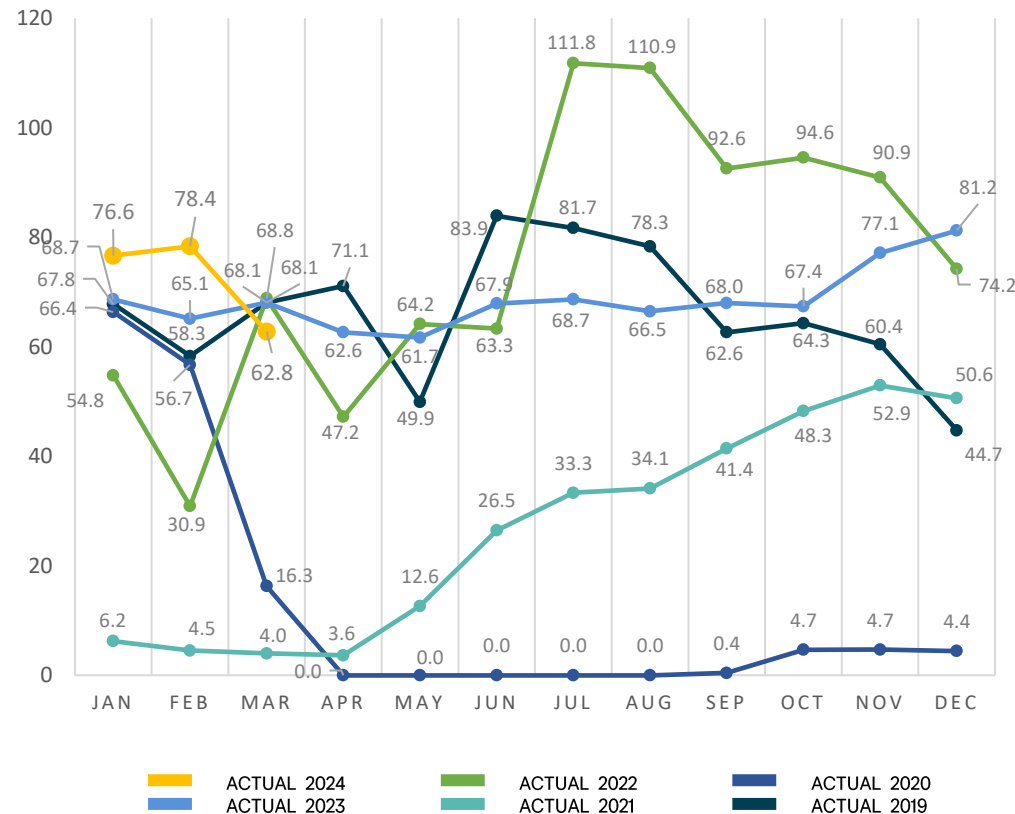


LOUNGES – DOM. & INT. Monthly Visitors

DOMESTIC LOUNGE VISITORS (IN THOUSANDS)



INTERNATIONAL LOUNGE VISITORS (IN THOUSANDS)



INFLIGHT CATERING - MAJOR CLIENTS



السعودية
Saudia



Saudia
Cargo



Saudia
Private



أسطول الملكة
SAUDIA ROYAL FLEET

EGYPTAIR

A STAR ALLIANCE MEMBER



Philippine Airlines

Garuda Indonesia



BRITISH AIRWAYS



Lionair



Lufthansa



flynas
طيران ناس

طيران أديل
flyadeal

malaysia
airlines



Ethiopian
የኢትዮጵያ



TURKISH AIRLINES

aramco



ALPHA STAR
AVIATION SERVICES
WE
AIM AT
STARS

AIR CHINA
中国国际航空公司



中国南方航空
CHINA SOUTHERN



中國東方航空
CHINA EASTERN





Integrated Hospitality

- ✓ BUSINESSES & INDUSTRIES
- ✓ REMOTE SITES
- ✓ RAILWAY
- ✓ HAJJ & UMRAH
- ✓ HOSPITALITY & EVENTS
- ✓ LAUNDRY SERVICES
- ✓ CAMP MANAGEMENT



Integrated Hospitality

We started the **Non-Airline Catering Services in 2008** to offer a wide range of catering solutions of local and international dishes of food varieties that our chefs **smartly design and innovate** according to the requirements of each contract and which achieve the client's budget and meet their needs.



Business, Industries & Institutions

(Cooking on site or delivery) Business headquarters, factories and administrations.



Hajj & Umrah

Buffets, coffee breaks, individual meals, utilizing our mobile serving trucks.



Sports & events management

Lifestyle events, sport events and corporate & VIP events.



Healthcare & Hotel Industry

Hospitals, clinics and hotels.



Laundry Services

Services to hotels, hospitals & industries from our plant in Jeddah & Riyadh.



Remote Sites

Cooking on site – Oil, gas & petrochemical industries.



Add value products (offering the production of ready to eat or ready to cook products)

- ✓ Frozen meals
- ✓ Pre-cut vegetables
- ✓ Chilled meals
- ✓ Smoked product



Railway Catering

On-board & in railway stations.

Railway Lounges

11 lounges include first & business class.





RETAIL

- ✓ ON-BOARD
- ✓ GROUND SHOP
- ✓ E-COMMERCE



RETAIL

Our retail operations started back in 1985 when Saudia handed us its prestigious in-flight retail service “SkySales”.

Our retail services have grown ever since to cover the following:

- ✓ On-Board
- ✓ Ground Shop
- ✓ E-Commerce

On-board:

In-flight shopping services managed by our retail team for three different airlines



E-Commerce:

Managing online retail operations that deliver to homes and offices across KSA

www.skysalesonline.com

Ground Shop:

We manage multiple on-ground retail outlets at various locations under multiple brand names



Integrated Hospitality – Major Clients

HAJJ & UMRAH



B&I AND RAILWAYS



REMOTE SITE



HEALTHCARE



Health, Security & Standards Control

HSSC aims to develop, implement, maintain, and continuously improve the standards and systems across the organization by meeting the International, national, and customer-specific requirements to ensure the highest level of customer excellence



Food Safety & Hygiene

ISO 22000, FSSC 22000, HACCP, HALAL (SFDA)



Occupational Safety & Health

ISO 45001, GACA R 151



Security

National Security Program, ISO 41001 requirements, GACA Internal services



Medical Services

Preventive, Curative, Therapeutic Internal services



Enterprise Risk Management & BCMS

Risk Management, COSO, ISO 31000, ISO 22301



Regulatory Affairs

Regulatory & Statutory requirements, Shelf life studies



Quality Management

ISO 9001, ISO14001, Mowaamah, Policies & Procedures & Standards



Research & Laboratories

ISO 17025:2017 Accreditation



Process Excellence

Optimization, Performance Enhancement & Standardization



Sustainability

Environmental, Social & Governance



Local Content

LCGPA Requirements, Vision 2030



QHSE

Catering & Facility, Healthcare, Railway QHSE Requirements





STRATEGY AND OUTLOOK





GROWTH DRIVERS



International Flight

Noticeable increase in international flights and number of passengers in Q1 2024 over Q1 2023



Domestic Flight

Domestic air travel has increased in Q1 2024 over Q1 2023, mainly due to an increase in flights from Saudia, Fly a Deal, Fly Nas and Private airlines



International Air Travel

International air travel is experiencing a noteworthy uptrend in passenger volumes, following KSA vision of 2030 Tourism development, eVisa System and Tourist Attractions.



Saudi Economy

Saudi Arabia's economic transformation is dependent on strategic initiatives and long-term investments. The country has demonstrated its massive commitment to its investment agenda. This momentum is expected to remain strong and unhindered despite the recent economic challenges that the world faces today.

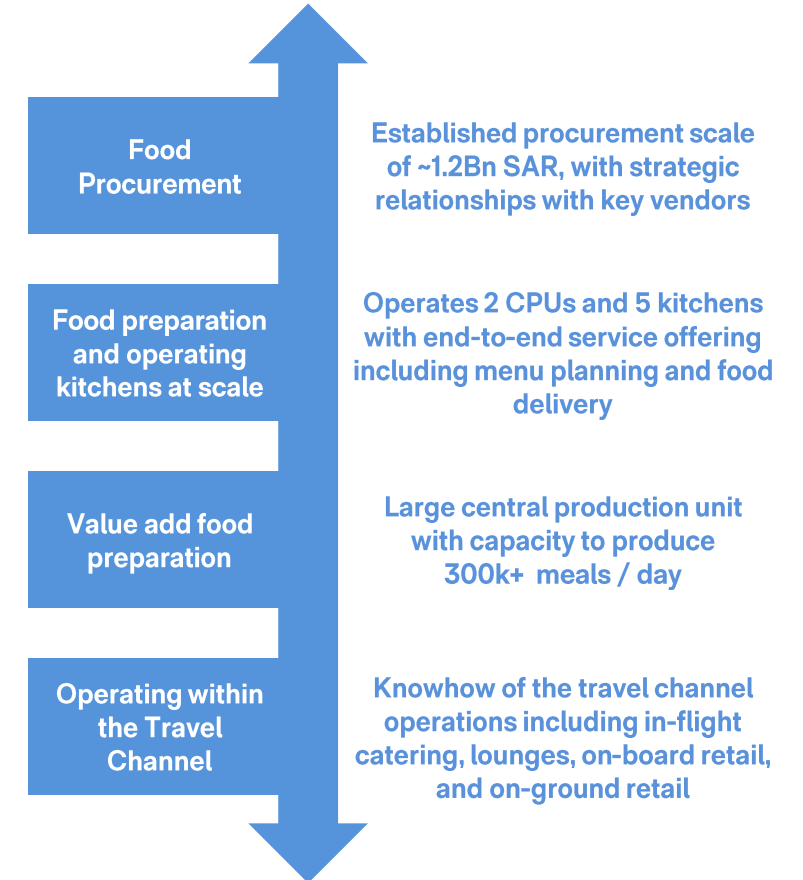


CATRION - Business Strategy 2024 - 2026

DIVERSIFY & ACCELERATE

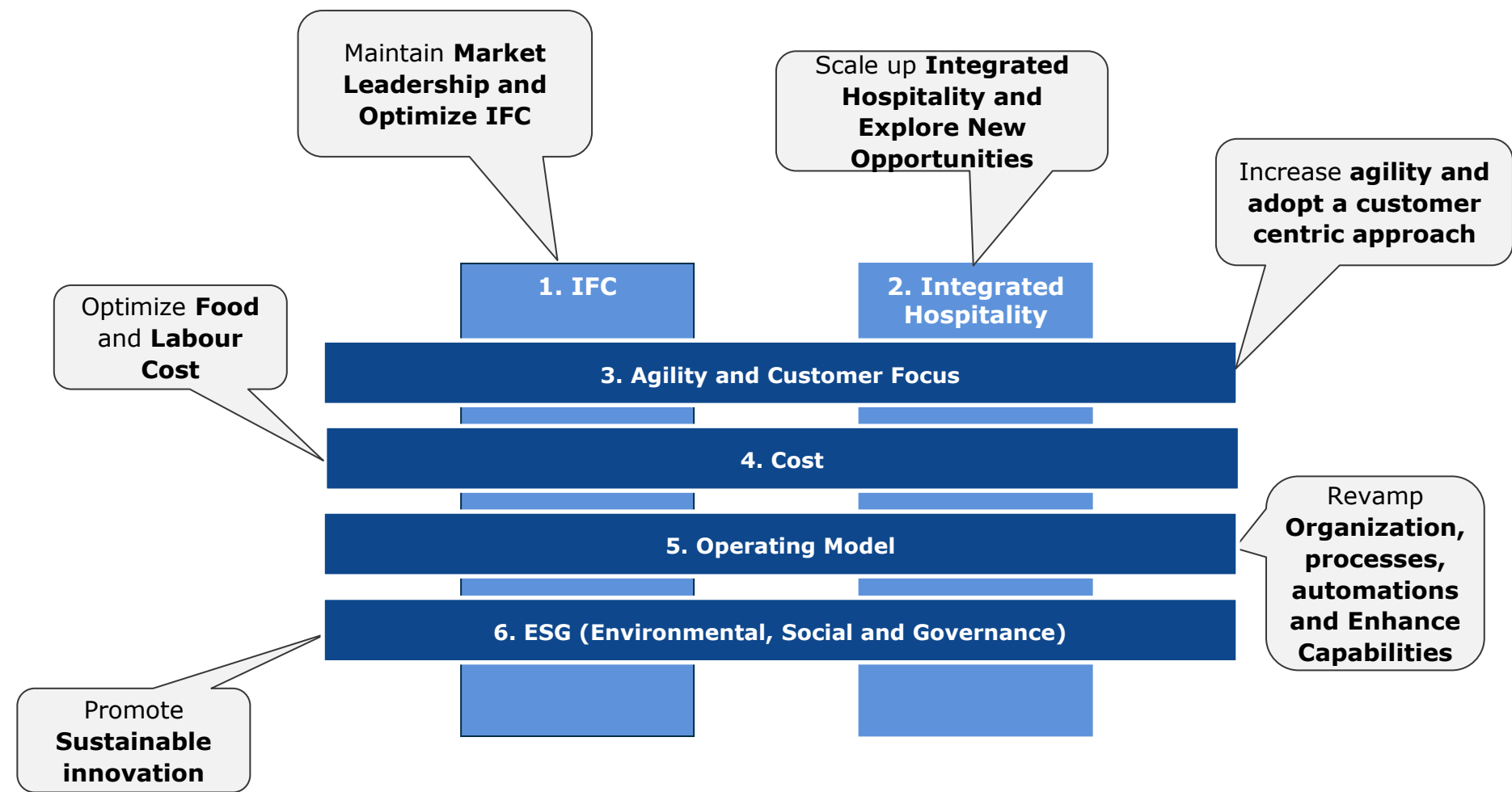
BUILDING ON EXISTING CAPABILITIES

Strategic Objective/ Target	Become the national champion for catering in the KSA		
What	Maintain Market Leadership in IFC <ul style="list-style-type: none"> Develop compelling CATRION value proposition for new airlines Build key account management capability to nurture priority customers Cover airports expansions and assess covering new airports Maintain market leadership in lounges Retain strategic operations in retail and focus on profitability 	Scale up in Integrated Hospitality <ul style="list-style-type: none"> Execute Red Sea and pursue other Giga Projects Develop Integrated Facility Management offering Scale-up new sectors (Healthcare and Events and Functions) Grow profitably existing sectors (B&I, Remote Sites and Railways) Deprioritize current Hajj business and develop a more sustainable model 	Increase agility and adopt a customer centric approach <ul style="list-style-type: none"> Transform Procurement Adopt a matrix organization for C&F (incl. Business Development function) Establish Guest Experience Enhance cost competitiveness/ operational efficiency across BUs Enhance agile management of Giga Projects (e.g., project management, financial and operational controlling)
How	Explore New Opportunities <ul style="list-style-type: none"> Partner with established brands on frozen foods Enhance cost competitiveness/ operational efficiency across BUs (e.g., food and labour cost for Integrated Hospitality, corporate cost) Restructure the organization and inject needed capabilities (e.g., business development, category management, marketing, data analytics) Pursue inorganic growth opportunities; explore JVs where needed (e.g., healthcare, events) 		





CATRION - Strategy Execution Roadmap 2024 - 2026

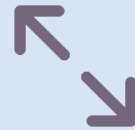


OUTLOOK & PRIORITIES FOR 2024



Leverage Positive Market Dynamics Driven By Vision 2030

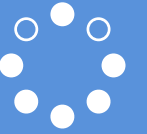
- C&F pursuing further opportunities with government & Healthcare clients, remote events & sports activities
- Expanding digitization & automation initiatives including in lounges & ordering items to plane passenger seats
- Exploring sale of fresh food to consumers, restaurants and hotels, as well as operate franchise restaurants
- Inorganic growth via M&A where the target complements CATRION's activities



Maximize Strategic Business Initiatives

- Investment and development of Human Capital
- Digitization, innovation and automation of services to complement e-experience across the business lines
- Diversification of portfolio through new segments in Integrated Hospitality division and in the e-commerce segment
- Promote Sustainable innovation
- Positive social impact initiatives
- Inorganic growth through exploring strategic M&As
- Investment in Giga projects - red Sea, NEOM, Sindalah Island, Ras Al Khair





Q1 2024 FINANCIAL PERFORMANCE HIGHLIGHTS

Q1 2024 FINANCIAL HIGHLIGHTS

Revenues

Continued upward trajectory in Q1 2024 by +6% over Q1 2023, mainly driven by

- ✓ Inflight Catering increased in Q1 2024 by 56M or 14.8% over Q1 2023

Cost of Sales

Increased in Q1 2024 by 6% over Q1 2023 due to volume growth in Inflight Operations

Operating profit

Increased in Q1 2024 by 10% over Q1 2023 as a result of increase in sales in Inflight Catering.

Net profit after ZAKAT

Achieved 71M'SAR in Q1 2024 compared to net profit of 57M'SAR in Q1 2023, as a result of diversified revenue streams



Revenue

553 M'SAR
Up 6% from Q1-2023



Cost of Sales

400 M'SAR
Up 6% from Q1-2023



Operating Profit

72 M'SAR
65 MSAR
in Q1-2023



Operating Margin

13%
12% in Q1-2023



Net Profit after
Zakat & Tax

71 M'SAR
57 MSAR
in Q1-2023



EPS

0.87
0.7 profit per
share in Q1-2023



Q1 2024 REVENUE HIGHLIGHTS

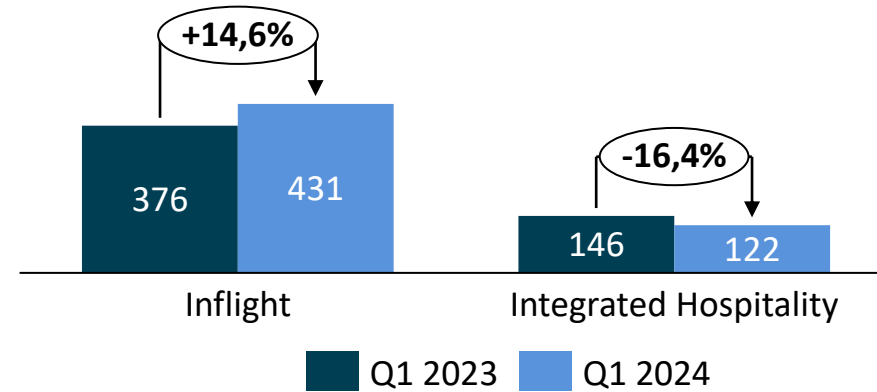


Inflight Catering revenue increased in Q1 2024 over Q1 2023 by 14.6%, as a result of an improvement in number of flights, meals and passengers in both domestic and international

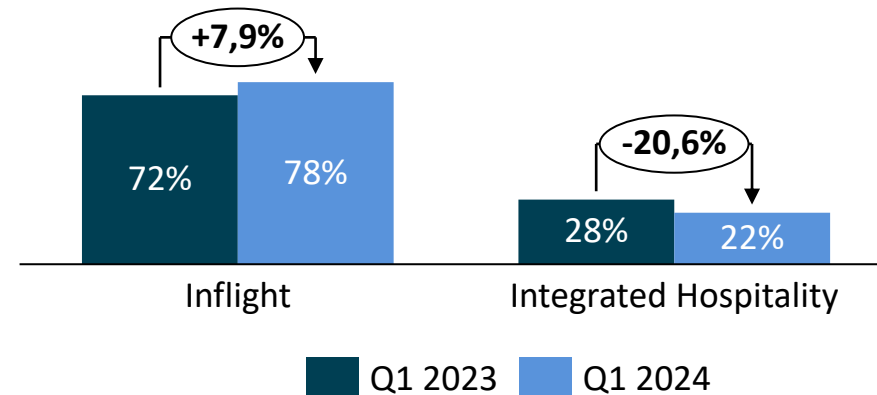


Integrated Hospitality revenue Decreased in Q1 2024 over Q1 2023 by (16.4%), mainly due to loss of HHR and DAKKAR projects

CATRION Revenue Breakdown (MSAR)

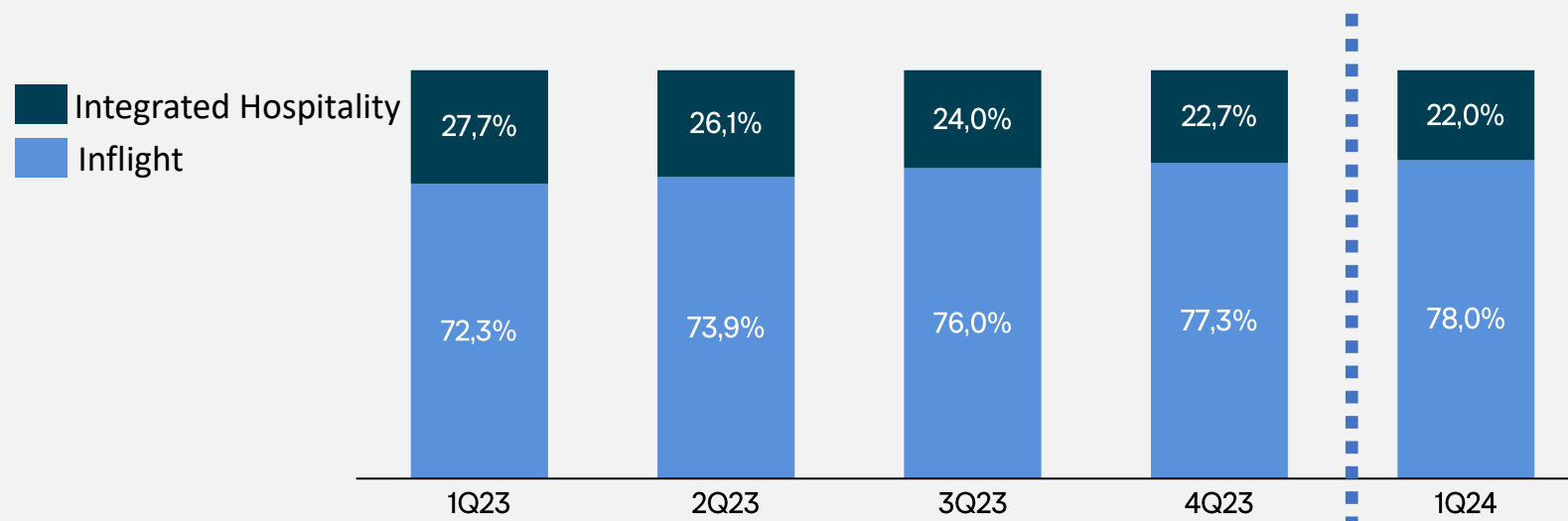


CATRION Revenue % of Total CATRION Sales



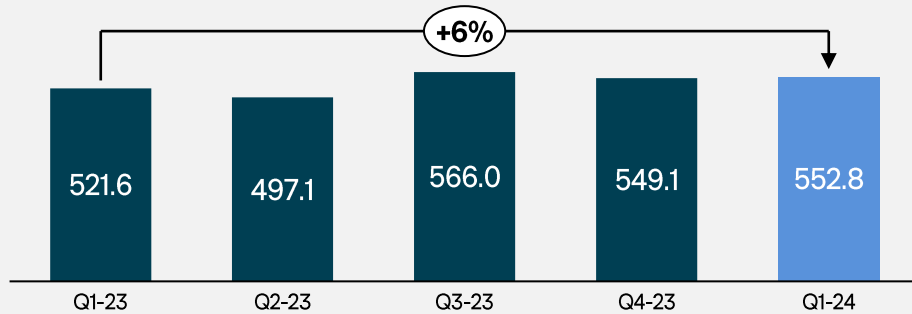
QUARTERLY SEGMENT SALES

(SAR million)	1Q23	2Q23	3Q23	4Q23	1Q24
Inflight	376.9	367.3	430.3	424.5	431.0
C&F	144.7	129.8	135.7	124.6	121.8
Total	521.6	497.1	566.0	549.1	552.8

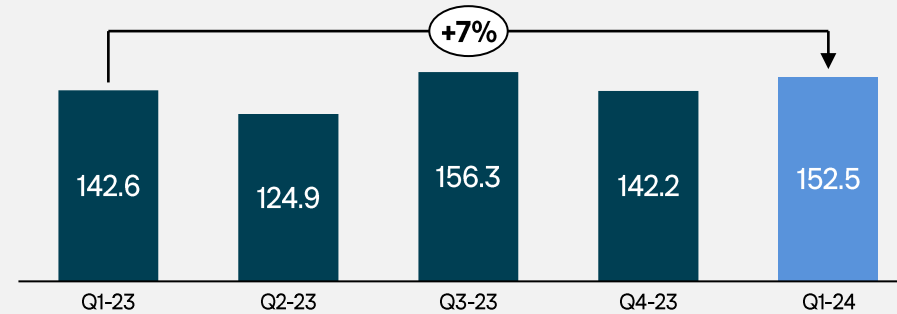


QUARTERLY FINANCIAL HIGHLIGHTS

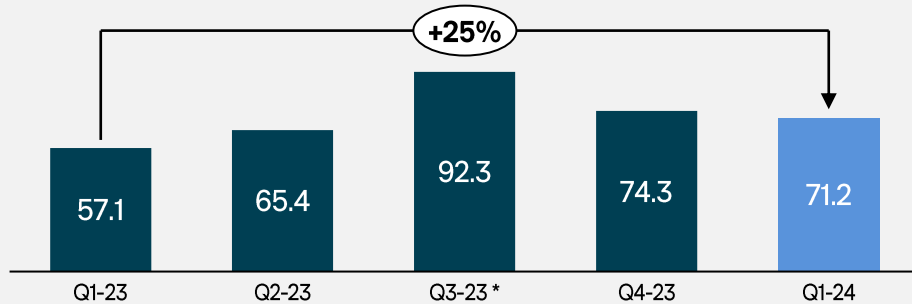
Sales – Quarterly Movement



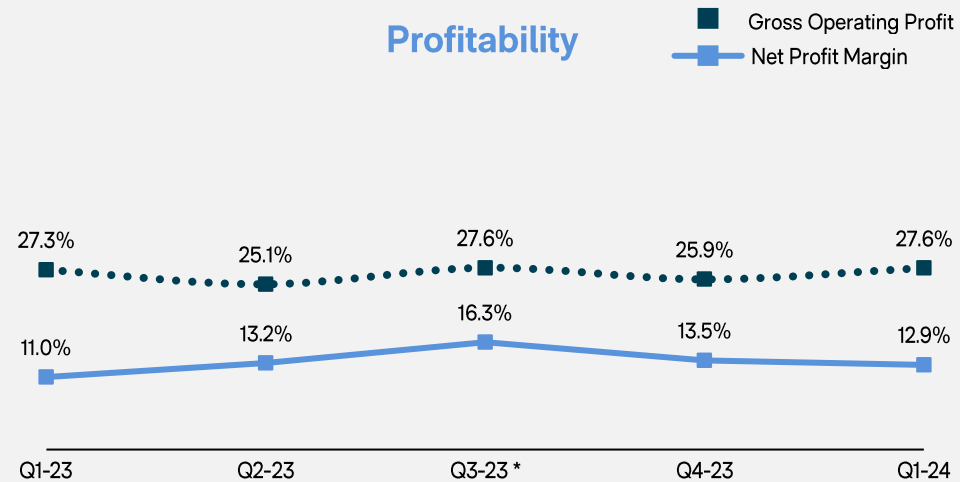
Gross Profit - Quarterly Movement



Net Profit/(Loss) - Quarterly Movement



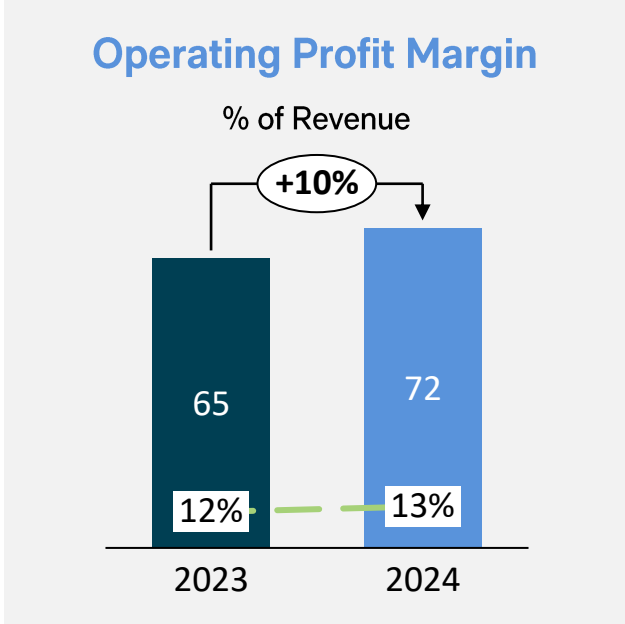
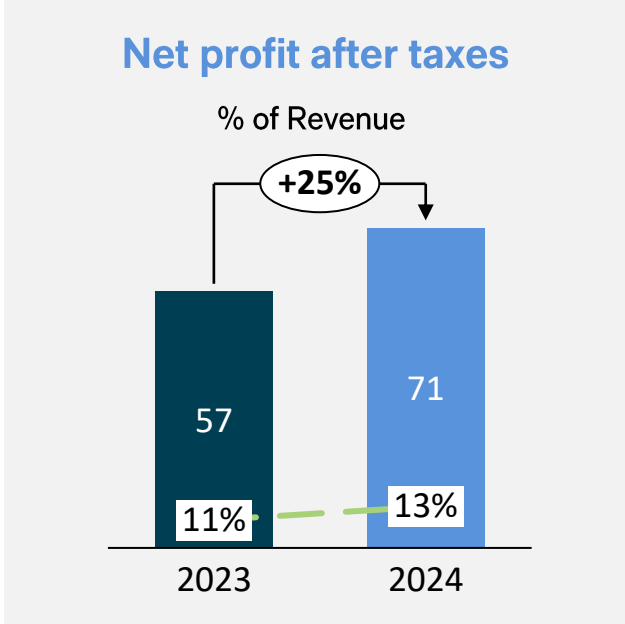
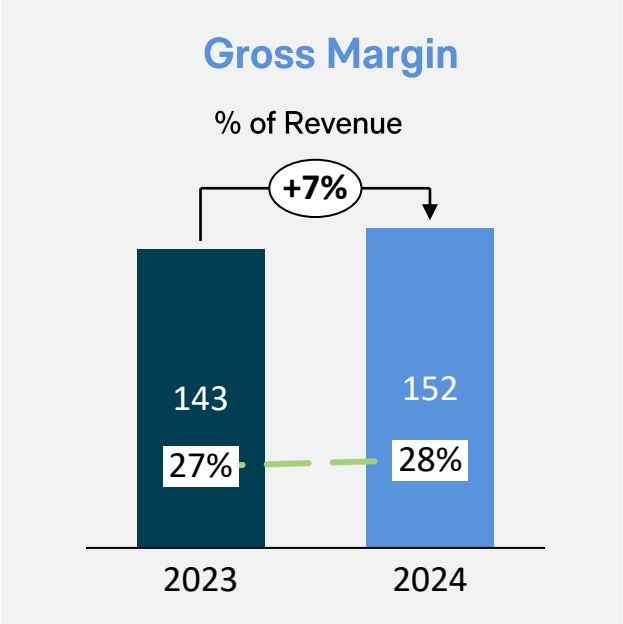
Profitability



* One off to gain SAR 16M arising from lease termination for HHR railways Retail shops

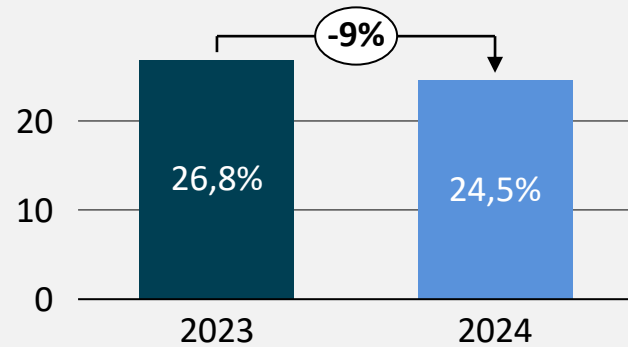


KEY FINANCIAL RATIOS

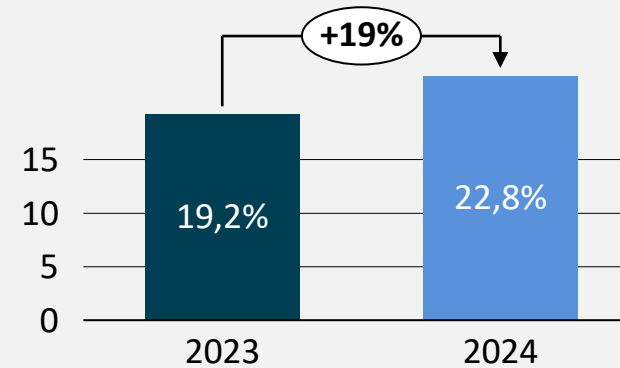


KEY BALANCE SHEET RATIOS

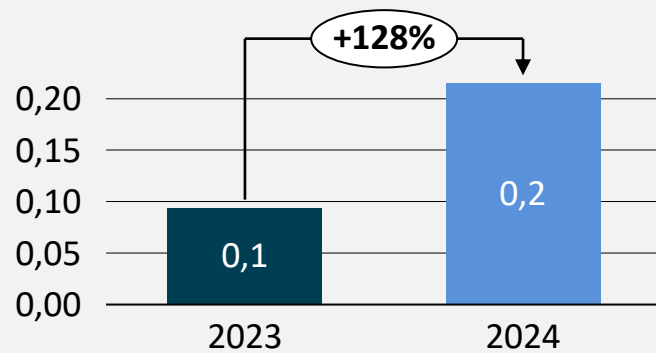
Accumulated Profit To Share Capital



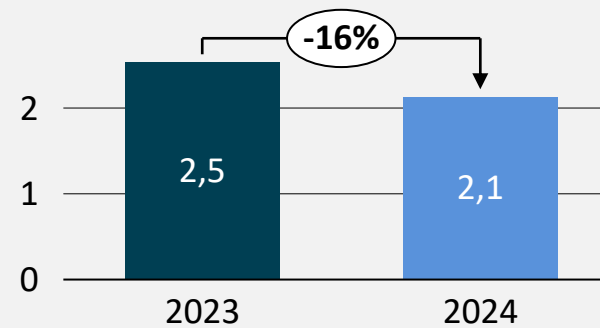
Return On Equity



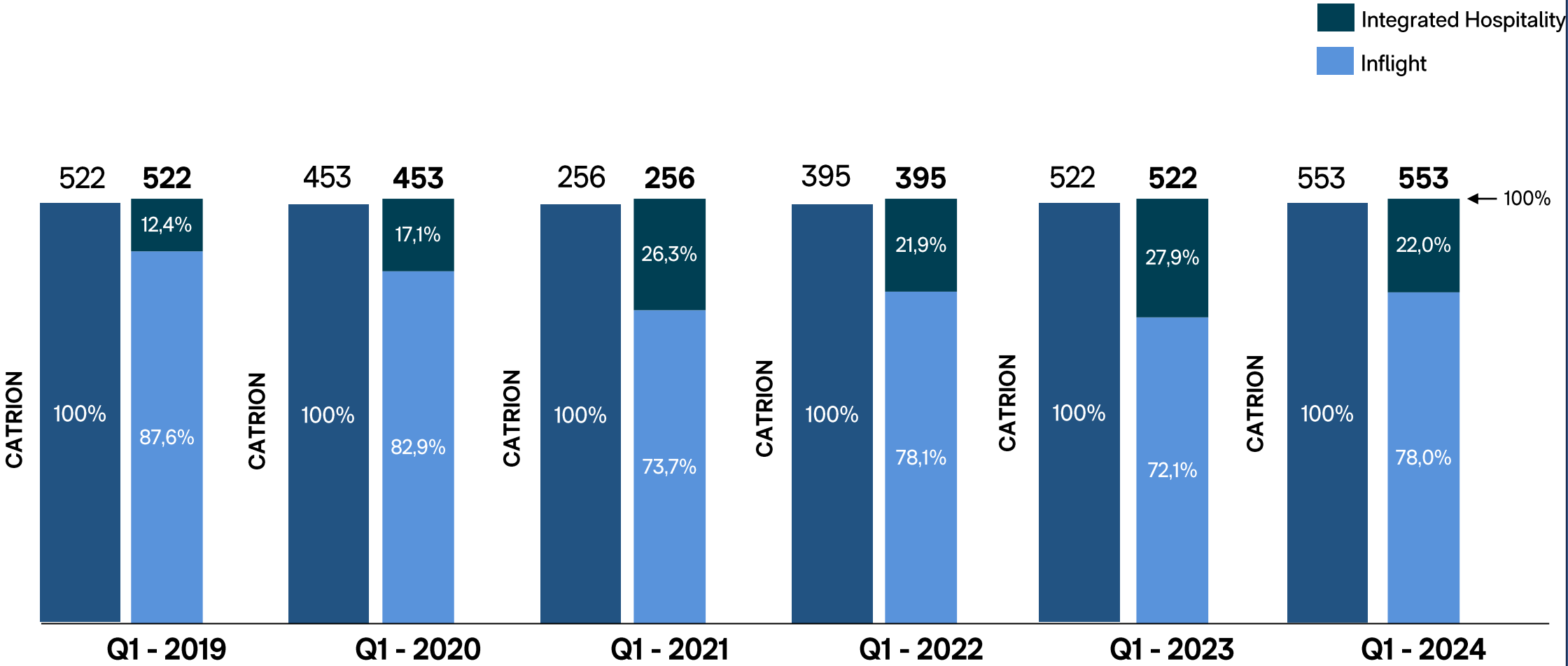
Net Debt To Equity



Current Ratio



2019 TO 2024 - REVENUE BREAKDOWN IN MSR BY SEGMENTS





Thank you!

This document has been classified as "Public"